

**NFIA results 2006-2008 in # projects by ACTIVITY**

	<b>2006</b>	<b>2007</b>	<b>2008</b>
Assembly	0	0	2
Customer Contact Center	3	4	6
Distribution Center - Benelux	0	0	1
Distribution Center - Europe	20	32	42
Finance Company	0	0	1
Headquarters - EMEA	0	0	1
Headquarters - Europe	28	23	17
Headquarters - Global	0	1	1
Holding	0	2	1
IT Services Center	0	0	6
Manufacturing	8	10	8
Marketing & Sales	35	47	67
Other	4	0	6
Rep Office	0	6	3
Repair Center	1	3	1
Research & Development	10	20	13
Shared Services Center	4	3	2
Support Center	0	0	3
Training Center	0	4	1
<b>Total</b>	<b>113</b>	<b>155</b>	<b>182</b>

**NFIA results 2006-2008 in € mln by ACTIVITY**

	<b>2006</b>	<b>2007</b>	<b>2008</b>
Assembly	0	0	1
Customer Contact Center	2	1	3
Distribution Center - Benelux	0	0	2
Distribution Center - Europe	26	158	29
Finance Company	0	0	3
Headquarters - EMEA	0	0	0
Headquarters - Europe	50	64	17
Headquarters - Global	0	0	8
Holding	0	8	0
IT Services Center	0	0	5
Manufacturing	140	232	524
Marketing & Sales	90	29	61
Other	0	0	2
Rep Office	0	9	1
Repair Center	3	21	1
Research & Development	23	30	7
Shared Services Center	23	5	2
Support Center	0	0	0
Training Center	0	21	1
<b>Total</b>	<b>357</b>	<b>578</b>	<b>667</b>

**NFIA results 2006-2008 in # jobs by ACTIVITY**

	<b>2006</b>	<b>2007</b>	<b>2008</b>
Assembly	0	0	85
Customer Contact Center	117	355	409
Distribution Center - Benelux	0	0	7
Distribution Center - Europe	448	701	605
Finance Company	0	0	20
Headquarters - EMEA	0	0	225
Headquarters - Europe	734	585	257
Headquarters - Global	0	20	100
Holding	0	15	12
IT Services Center	0	0	170
Manufacturing	173	231	143
Marketing & Sales	468	729	984
Other	34	0	80
Rep Office	0	47	16
Repair Center	15	56	10
Research & Development	226	187	88
Shared Services Center	210	125	45
Support Center	0	0	38
Training Center	0	56	5
<b>Total</b>	<b>2425</b>	<b>3107</b>	<b>3299</b>